

APPENDIX 2 – Strategic Commission Detailed Analysis

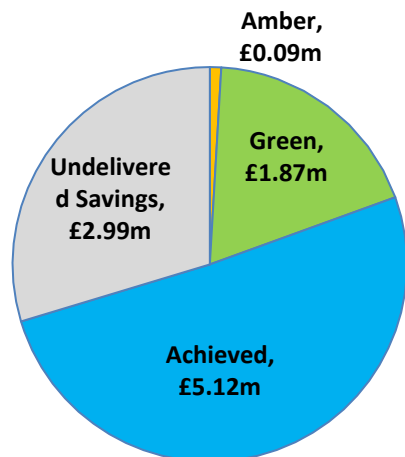
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Local Authority Savings Progress

Directorate	Opening Target £000s	Undelivered Savings £000s	Red £000s	Amber £000s	Green £000s	Achieved £000s	Total forecast savings £000s
Adults	676	418	0	0	43	226	269
Children's Services	492	10	0	0	0	492	492
Children's - Education	212	70	0	0	113	139	252
Population Health	472	93	0	0	0	472	472
Operations and Neighbourhoods	2,180	750	0	93	91	1,246	1,430
Growth	1,454	1,270	0	0	0	184	184
Governance	355	40	0	0	0	315	315
Finance & IT	65	15	0	0	0	50	50
Capital and Financing	2,874	13	0	0	1,590	1,339	2,929
Contingency	406	306	0	0	0	456	456
Corporate Costs	136	0	0	0	30	196	226
Total	9,322	2,985	0	93	1,867	5,115	7,075
%		32.0%	0.0%	1.0%	20.0%	54.9%	75.9%

Savings 2021/22



SAVINGS PROGRESS

The 2021/22 Revenue Budget, approved by Full Council on 23 February 2021, included savings targets in respect of a vacancy factor and savings to be delivered by management. Combined with savings identified in previous years, the total savings reflected in Council budgets is £9,322k. Of that total £8,930k are new savings for 2021/22 and these are subject to separate additional monitoring throughout the year.

Although £2,985k of original planned savings are not now expected to be delivered, services have identified some alternative mitigating savings which are expected to be delivered in place of the original targets.

Vacancy Factor - The total vacancy factor for the year is £4,669k. As at the end of period 10, forecast underspends relating to vacant posts were £5,259k, however a number of these are being covered by agency staff which across the council is forecast to be (£4,910k) overspent. This gives a net forecast underspend across the council of £349k on employee costs, this also includes £963k of COVID related additional cost which should not occur in future years.

Adult Services	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Adults Commissioning Service	58,310	(20,178)	38,131	34,844	37,960	171
Adults Neighbourhood Teams	9,177	(323)	8,854	7,114	7,808	1,046
Integrated Urgent Care Team	2,144	(92)	2,052	1,657	2,001	51
Long Term Support, Reablement & Shared Lives	14,614	(1,192)	13,422	10,593	12,584	838
Mental Health / Community Response Service	5,404	(1,481)	3,923	3,139	4,000	(77)
Senior Management	1,223	(27,343)	(26,119)	(23,164)	(24,985)	(1,134)
TOTAL	90,872	(50,608)	40,264	34,184	39,369	895

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£1,202k** - There are a number of core vacant posts across the directorate. Funding has also been allocated from the Contained Outbreak Management Fund (COMF) which supports the costs for those staff working on outbreak management.
- **£813k** - Hospital Discharge Funding has been received as a contribution towards additional costs in the Community Equipment Store, which provides mobility/disability equipment to service users.
- **£717k** - The work of the Reablement service to support patients discharged from hospital, is now being part-funded through the NHS' Hospital Discharge Programme.
- **£446k** - Support at Home has received Contain Outbreak Management Funding which is supporting the costs of the Support of Home Model. This is offset by reductions in Continuing Healthcare income and client contributions towards care based on current client assessments. There is also a reduction in demand for off-contract homecare placements as clients are being supported within contracted service provisions.
- **£407k** - Day Services costs are expected to be reduced overall, with several contracted services not expected to resume at all during FY21/22. However, the use of Day Services for one-to-one support has increased, at a greater cost to the budget for off-contract provision. Infection Control Funds have been allocated to in-house Day Services, supporting work to manage outbreaks and reduce COVID infections

BUDGET VARIATIONS

- **£84k** - The Integrated Urgent Care Team (IUCT) is carrying several permanently employed vacancies that will not be recruited to this year. The overspend previously reported against agency costs in IUCT is now covered by COMF and Hospital Discharge Programme funding.
- **£71k** - Minor cost reductions have arisen across all areas in the directorate.

Pressures:

- **(£1,064k)** - There has been an increase in demand in off contract supported accommodation placements, both in terms of numbers of clients either as new demand or transitioning into adulthood and the average weekly rate of the placement type has seen an increase due to client needs.
- **(£969k)** - Increased in assessed hours required by clients who are supported within the internal supported accommodation properties. When the 21/22 budget was set, it was based on the service supporting 7048 hours per week. This has increased to 7565 assessed per week, which is showed in the increase in staffing related costs. Mount St and Hart St which have been part of the resettlement scheme have seen the largest change in assessed hour requirement.
- **(£204k)** - Housing benefit income has reduced in both Supported Accommodation and Long-term Support due to the assets of some clients rising above the reaching the £16k benefit threshold.
- **(£201k)** - There has been an increase in demand in off contract Mental Health supported accommodation placements, both in terms of numbers of clients either as new demand or transitioning into adulthood and the average weekly rate of the placement type has seen an increase due to client needs.

SAVINGS

- **(£407k)** - Adult Services intended to deliver £665k in Resettlement savings from the replacement of expensive out-of-borough placement with in-house provision, whilst improving quality of life for service users. In the event, logistical issues left over from lockdown and review of service users' best interest has delayed the programme.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Out of borough savings	665	407	0	0	43	215	258
Oxford Park	11	11	0	0	0	0	0
Closure of Day Services	0	0	0	0	0	11	11
Total	676	418	0	0	43	226	269

Childrens Services- Social Care	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Child Protection & Children In Need	8,197	(503)	7,694	6,757	8,016	(322)
Children's Social Care Safeguarding & Quality Assurance	2,019	(10)	2,009	1,460	1,821	188
Children's Social Care Senior	626	(7,269)	(6,644)	(3,833)	(6,733)	90
Early Help & Youth Offending	1,056	(689)	367	130	337	31
Early Help, Early Years & Neighbourhoods	6,517	(2,362)	4,154	4,002	3,953	201
Looked After Children (External)	28,538	(519)	28,020	24,438	31,132	(3,112)
Looked After Children (Internal)	10,808	(184)	10,625	9,977	12,141	(1,516)
Looked After Children (Support Teams)	7,200	(112)	7,088	5,555	6,792	295
TOTAL	64,961	(11,648)	53,314	48,487	57,459	(4,146)

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£669k** - Forecast underspend on Interagency Adoption Fees. The underspend is largely due to an increased number of children that are able to be placed with adopters from the Regional Adoption Agency; therefore avoiding the need to pay interagency adoption fees.
- **£500k** - Underspend on staffing due to vacancies and recruitment and retention issues.
- **£337k** - Additional grant income including an additional £129K in relation to the Holiday Activities and Food Programme (HAF) and an additional £145K Home Office Funding for additional Unaccompanied Asylum Seeking Children and other minor grants.
- **£349k** - Overall forecast underspend on resources for children with disabilities; including personal care, homecare and community based short breaks. The forecast underspend is also partially due to additional continuing care funding.
- **£387k** - One off CCG funding for Children's Social Care pressures as part of the risk share agreement.
- **£12k** - Other minor underspends

BUDGET VARIATIONS

Pressures:

- **(£4,313k)** - Forecast overspend on external residential placements due to the number of Cared for Children (CfC) and the cost of placements. In addition there are a number of care leavers in placements paid for by Children's Services that are tenancy ready but are unable to move on into their own property due a lack of social housing stock which accounts for £1.348m of this total. There is also an increased number of Unaccompanied Asylum Seeking Children.
- **(£1,516k)** - Forecast overspend on internal placements due to the number of Cared for Children (CfC) and payments for children that are no longer looked after (adoption allowances, SGOs).
- **(£129k)** - Additional payments to schools, community and voluntary organisations to deliver the Holiday Activities and Food Programme (HAF) as a result of an increase in the grant allocation
- **(£114k)** - Forecast overspend on transport costs for children due to the number of journeys and cost of the journeys.
- **(£318k)** - Forecast overspend on professional services including translation, therapy and mentoring, nursery fees, assessment units and placements for children that are not cared for.
- **(£60k)** - Forecast overspend on financial assistance payments to families.

SAVINGS

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Portage Review	10	10	0	0	0	0	0
Reduction in Signs of Safety Training Budget	0	0	0	0	0	10	10
Review of Contact Centre	70	0	0	0	0	70	70
Alignment of services to neighbourhoods model	64	0	0	0	0	64	64
Alignment of services to neighbourhoods model	32	0	0	0	0	32	32
Duty and Locality Teams	235	0	0	0	0	235	235
Review of staffing	81	0	0	0	0	81	81
Total	492	10	0	0	0	492	492

Education	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Access Services	18,391	(14,649)	3,742	2,207	3,959	(218)
Assistant Executive Director - Education	436	(112)	324	103	173	151
Education Improvement and Partnerships	1,168	(732)	436	93	304	132
Schools Centrally Managed	1,876	(219)	1,657	1,187	1,546	111
Special Educational Needs and Disabilities	11,353	(10,076)	1,277	240	1,081	196
TOTAL	33,224	(25,788)	7,435	3,830	7,064	372

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£235k** - Staffing expenditure is £307k less than budget due to part and full year staffing vacancies partly offset by severance costs, for non-grant funded area. This is further offset by the £72k vacancy factor included for the service.
- **£149k** - A review of the spending has been undertaken to understand commitments in year, which has resulted in a budget saving. This will be utilised to mitigate pressure on the delivery of savings in 2021/22, and support the shortfall anticipated on traded services income within Education.
- **£75k** - Additional Central Schools Service Support Grant received in 2021/22 has resulted in an in year saving on the council contribution to these Education services. The council has to provide budget for these education functions as the grant from DfE doesn't fully cover this activity. This identified saving is being offered towards the 2022/23 savings.
- **£71k** - A reduction in the use of associates within the Education Psychology (EP) team and a reduction in the contract with Salford has led to a projected saving on professional fees this financial year further to the review of the service. This is in line with growing the service internally to reduce external costs.
- **£57k** - Funding received from the Covid Outbreak Management Fund to support the costs of staff who have been involved in containing the Covid outbreak.
- **£108k** - Other minor variations under £50k.

BUDGET VARIATIONS

Pressures:

- **(£206k)** - SEN Transport - pressure has materialised. A further pressure of £206k is currently projected for the service in 2021/22 based on the Autumn 21 term route costs. The demand for SEN Transport has continued to rise due to the increase in the number of pupils eligible and there is an increase in the number of children in out of borough placements. £33k of this pressure relates to additional costs of transporting pupils in the Summer term due to social distancing measures being put in place during the Covid 19 situation.
- **(£139k)** - The Education service is forecast to under achieve on its traded income target by £139k due to a reduced buy in to services, £24k of the £139k is related to Covid and lockdown restrictions. This is a significant improvement from the £230k previously reported due to increased buy in since September 2021. The remaining pressure is being mitigated through the savings identified through budget review and the services involved in trading holding vacancies.
- **(£88k)** - There is a projected decrease in Education Welfare penalty notice income due to changes in government legislation during the Covid 19 lockdown periods.

SAVINGS

- **£110k** - There is reduced demand on the budget for Teachers retirement pension costs. This will be offered for additional savings in 2022/23.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Behaviour & Attendance Offer	124	70	0	0	3	51	54
Pensions Increase Act	88	0	0	0	110	88	198
Total	212	70	0	0	113	139	252

Service Area	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Population Health	15,941	(1,403)	14,538	10,653	13,641	897
TOTAL	15,941	(1,403)	14,538	10,653	13,641	897

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£572k** - A contribution is allocated from the Contain Outbreak Management Fund (COMF), to support COVID testing and outbreak management work carried out by the service
- **£114k** - Staffing costs are less than budget due to several vacancies within the core Population Health team.
- **£129k** - Additional one off savings have materialised at Period 10, due to changes made to the programmes of work within Population Health that have been necessary to support with the Omicron variant, which have been funded via covid grant.
- **£44k** - Prescribing costs are lower than budget due to service delivery changes and the impact of the pandemic. A review is currently planned for March 2022.
- **£108k** - The Population Health Contract with the ICFT was budgeted to increase by 200k in cost anticipating pay awards and other inflation. However more recent NHS guidance has confirmed that inflation is less than expected due to efficiencies now being required of the providers, and the overall uplift has been agreed at only £92k.
- **£23k** - There are various minor cost reductions across various Population Health programmes.

SAVINGS

- **(£93k)** - The recommissioning of the Be Well Health Improvement Fund was intended to secure savings from FY21/22, but has not progressed on schedule with delays caused by COVID.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Schools Health & Wellbeing Reductions	13	0	0	0	0	13	13
Health Improvement Recommissioning	93	93	0	0	0	0	0
Population Health Investment Fund	0	0	0	0	0	93	93
CYP Emotional Health and Wellbeing	16	0	0	0	0	16	16
Sport and Leisure	150	0	0	0	0	150	150
Integrated Drug and Alcohol services	200	0	0	0	0	200	200
Total	472	93	0	0	0	472	472

Quality & Safeguarding	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Safeguarding and Quality Assurance	383	(241)	142	19	142	0
TOTAL	383	(241)	142	19	142	0

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£15k** - Employees - underspend mainly due to a part year vacant post.
- **£9k** - Premises Related Expenditure: Reduced costs for room hire – Training courses have been delivered online due to Covid
- **£6k** - Transport Related Expenditure: Reduced transport related costs as a result of covid - training courses are being delivered online.
- **£43k** - Supplies and Services: Reduction in commissioned services for training courses and a number of training courses are being delivered online.
- **£2k** - Recharge Expenses: Reduction in printing and supplies & services recharges as a result of Covid, as staff are continuing to work from home.

Pressures:

- **(£10k)** - Income: (£18k) Under achievement of income target from maintained and academy Schools Traded Services. Conversations are required with schools to remind them of the importance of safeguarding; this may lead to further take up in the new academic year. This is partially offset by £8k additional unbudgeted Health Income.
- **(£65k)** - Capital Items & Reserve Movements - Underspend transferred to reserve for future funding and investment in the service.

Operations and Neighbourhoods R

Operations and Neighbourhoods	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Community Safety & Homelessness	7,649	(2,744)	4,905	2,757	4,953	(48)
Cultural & Customer Services	3,347	(358)	2,990	2,178	2,757	232
Engineers, Highways & Traffic Management	14,555	(10,844)	3,711	3,428	4,005	(294)
Management & Operations	1,384	(2,738)	(1,353)	(927)	(981)	(372)
Operations & Neighbourhoods Management	30,932	(31)	30,902	31,374	30,679	223
Operations & Greenspace	5,571	(439)	5,132	3,857	4,789	343
Public Protection & Car Parks	4,223	(3,027)	1,196	650	1,041	155
Waste & Fleet Management	10,208	(6,238)	3,970	2,329	4,430	(461)
Markets	969	(1,187)	(218)	(484)	(186)	(32)
TOTAL	78,839	(27,605)	51,234	45,162	51,488	(254)

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£343k** - Forecast Underspends in Operations & Greenspace predominantly on Street Cleansing Waste Disposal Costs as a result of the waste now being disposed of through the Waste Levy at a reduced cost per tonne.
- **£405k** - Engineers staffing underspends due to a number of vacant posts, pending service redesign. This partially offsets expected income shortfalls as detailed under the pressures section
- **£70k** - Contribution from the Waste Levy Reserve to partially offset the expected shortfall in savings from proposed 3 weekly bin collections and charging for replacement bins
- **£232k** - Forecast underspend across Cultural & Customer Services, primarily on staffing costs and purchase of Library materials in order to mitigate known overspends elsewhere in the Directorate
- **£234k** - There is currently a net saving forecast across Waste and Transport levies in 2021/22, this is due to a combination of timing issues of when the budget was set and when the final allocations are agreed and latest data from GMCA indicating reduced tonnages resulting in a reduction in the current year forecast

BUDGET VARIATIONS (continued)

- **£264k** - Reduction in the forecast subsidy required to fund Temporary Accommodation costs not funded by Housing Benefits. This is as a result of lower cost accommodation being secured
- **£1,289k** - Allocation of Covid funding to finance additional and core service costs in Homelessness Services, Licensing & Enforcement and Customer Services.
- **£9k** - Other minor underspends across the Directorate

Pressures:

- **(£251k)** - Forecast income in the Bereavement Service is below budget. This is due to the replacement cremator project impacting on the number of funerals the Council are able to deliver each week. Capacity has been reduced by 15 funerals per week until the project is completed, which is now estimated to be May 2022
- **(£426k)** - There continues to be a shortfall in Car Parks income due to a combination of COVID and legacy budget issues. A car parking review will aim to address this issue in subsequent financial years.
- **(£156k)** - Business Rates - backdated Business Rate charges have been incurred on 5 car parks following a revaluation of the rateable values.
- **(£450k)** - Engineers income budgets are historic and work is required to align them to the capital programme. At present there is an expected shortfall this financial year, however this is partially offset by underspends on staffing budgets in Engineers pending a planned service redesign. Further work will be carried out in this area in conjunction with project and service managers.
- **(£101k)** - Based on previous years trends it is forecast that Winter Gritting expenditure will exceed the budget. The current assumption is based on an annual costs of c £700k. It should be noted that the Council benchmark well against statutory neighbours for this function. The recurrent budget shortfall needs to be addressed within the 2022/23 Directorate budget.
- **(£350k)** - There is a recurrent budget pressure in the Homelessness Service within the ABEN Project (A Bed for Every Night). The Council incur security costs for a number of properties where service users are supported. These costs have never been funded by the grant allocation received from GMCA.
- **(£200k)** - Community Safety - Increase in forecast of project related costs which may be funded by use of existing reserves. This will be confirmed prior to 31 March 2022.
- **(£415k)** - Additional COVID related expenditure in the Homelessness Service on dispersed properties. These are additional properties that the Council has rented on behalf of service users to comply with social distancing regulations. This cost has been funded through the Covid Outbreak Management Fund shown above.

SAVINGS

- **(£119k)** - Targeted procurement savings across the Directorate have not yet materialised, work is ongoing with STAR procurement to address this but it is envisaged that there will be a shortfall in this years savings target, this will be mitigated from other budgets within the service as a non recurrent mitigation.
- **(£100k)** - The commercialisation income budget will not be delivered in the current financial year due to a combination of COVID and capacity issues within the Directorate which has delayed the implementation of an associated strategy.
- **(£50k)** - The service redesign in the Homelessness Service has been delayed, due to capacity pressures elsewhere in the Homelessness Service. On 24 November 2021 the Executive Cabinet approved the serving of a 6 month notice period to terminate the existing Housing Options service contract with Jigsaw Homes. The service will be delivered within the Directorate at the end of the notice period supported by an associated service redesign to realise recurrent savings.
- **(£110k)** - The Neighbourhoods service redesign has been delayed due to increased COVID related resourcing demands on the service. This has been mitigated non recurrently by the use of Covid Outbreak Management Funding (COMF) to finance existing service expenditure.
- **(£371k)** - There has been a delay in the implementation of 3 weekly bin collections and charging for replacement bins. Both schemes were implemented on 31st January 2022. It has been agreed that this will be partially offset by a contribution from the Waste Levy Reserve for 2021/22 as shown above.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Review of customer services face to face offer	51	0	0	0	0	51	51
Review of book access points in post office	6	0	0	0	0	6	6
Removal of surplus staffing budgets	157	0	0	0	0	157	157
Design Charges	70	0	0	0	12	58	70
Highways maintenance efficiencies	67	0	0	44	0	23	67
Work with STAR to ensure procurement in Stores is best value and on contract	69	69	0	0	0	0	0
STAR Procurement	50	50	0	0	0	0	0
Waste levy reduction	257	0	0	0	0	257	257
Transport Levy Reduction	0	0	0	0	0	0	0

SAVINGS (continued)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Extending commercial offer	100	100	0	0	0	0	0
Bring Statutory Housing Service in house	50	50	0	0	0	0	0
Removal of 1 Cemetery Operative	30	0	0	0	0	30	30
Reduction in costs for Dog Wardens	12	0	0	0	0	12	12
Bring Security Activities in House	10	0	0	0	0	10	10
Transfer processing of street sweepings into the waste levy	200	0	0	0	0	200	200
Reduction of budgets for vehicle costs	100	0	0	0	0	100	100
Grounds Maintenance Staffing	53	0	0	0	0	53	53
Street Cleansing Staffing	20	0	0	0	0	20	20
Cancellation of the Tour of Britain Series, Tour of Britain and associated cycling events	140	0	0	0	0	140	140
Markets Events	50	0	0	0	0	50	50
Public Protection staffing review	110	110	0	0	0	0	0
CCTV Equipment	49	0	0	49	0	0	49
Removal of Staffing budget for Museum of Manchester Regiment (MMR)	70	0	0	0	0	70	70
Removal of excess budget	9	0	0	0	0	9	9
Reduce collection frequency - 3 weekly Blue Bin collections	130	100	0	0	30	0	30
Reduce collection frequency - Black bin collections to 3 weekly	130	100	0	0	30	0	30
Charge for all new bins ordered	190	171	0	0	19	0	19
Total	2,180	750	0	93	91	1,246	1,430

Growth	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Growth Management	282	0	282	208	231	51
Development & Investment	1,799	(831)	969	894	1,010	(41)
Economy, Employment & Skills	2,300	(1,411)	889	192	870	19
Major Programmes	500	0	500	(12)	500	0
Infrastructure	200	0	200	115	117	83
Planning	1,643	(1,211)	432	312	517	(85)
BSF, PFI & Programme Delivery	24,126	(24,126)	0	1,863	0	0
Asset Management	611	(336)	275	(119)	188	87
Capital Programme	1,635	(440)	1,196	1,323	1,171	24
Corporate Landlord	8,184	(2,361)	5,822	5,073	6,299	(477)
Environmental Development	566	(28)	538	492	473	65
Estates	1,393	(2,154)	(760)	(208)	(616)	(145)
School Catering	2,136	(2,132)	4	(137)	4	(0)
Vision Tameside	0	0	0	0	90	(90)
TOTAL	45,375	(35,028)	10,347	9,995	10,855	(508)

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£54k** – Forecast underspend on utility costs within the Council estate due to closure during covid restrictions
- **£138k** – Delays in recruitment to posts within Employment and Skills
- **£93k** - Delays in recruitment to posts within Building Control
- **£51k** - Non recruitment to Director of Growth post
- **£175k** - Delays in recruitment to posts within Asset Management
- **£81k** - Delays in recruitment to posts within Estates service

BUDGET VARIATIONS

Underspends (continued):

- **£51k** - Reduced forecast on professional services budget within the Estates Service
- **£142k** - Delays in recruitment to posts within Corporate Facilities service
- **£102k** - Excess provision of 20/21 accrual for repairs and maintenance on the Council estate
- **£76k** - British Waterways Levy saving - liability period ended in 2020/21
- **£134k** - Backdated accommodation charge rebate relating to Hattersley Hub
- **£41k** - Pre- Planning Application fee additional income predominantly due to Godley Green Garden Village development
- **£44k** - Backdated rental income on the Council's Industrial estate
- **£110k** - Delays in recruitment to posts within Planning
- **£52k** - PFI Contract manager post financed via the PFI contract affordability reserve
- **£45k** - Other Minor Variations

Pressures:

- **(£165k)** - Reduced forecast rent income at Droylsden Shopping centre (94k) and Hyde Shopping Centre (71k). This is a result of tenants vacating shopping centre units due to the Covid pandemic. This is an estimated variance pending the receipt of the annual accounts for both centres as the Council receives a share of the related annual profits realised.
- **(£192k)** - Agency employees covering vacant posts within the Planning Service
- **(£80k)** - Forecast reduced income relating to Building Control fees
- **(£132k)** - Forecast reduced hire of rooms income due to closed and reduced use of Council buildings during covid restrictions.
- **(£84k)** - Agency employees covering vacant posts within the Estates Service
- **(£71k)** - 2020/21 GMCA Low Carbon Skills Fund grant debtor that will not be realised
- **(£100k)** - Fees relating to the disposal of assets that are not expected to be financed via future capital receipts
- **(£33k)** - Rateable value revaluations on Corporate Landlord buildings - backdated business rate liabilities
- **(£90k)** - Estimated final retention payment relating to the construction of Tameside One
- **(£87k)** - Estimated building dilapidation and utility cost liabilities relating to a building that will be vacated by the Adult Education Service due to the transfer of service to Tameside College

SAVINGS

- **(£126k)** - Security and premises costs relating to Two Trees site demolition (£66k) and Loxley House community asset transfer (£60k).
- **(£300k)** - Non realisation of income expected by the lease of a floor in Tameside One.
- **(£52k)** - Decision pending to approve the allocation of external income contributions to existing posts.
- **(£57k)** - Decision pending to approve the increase of land charge fee rates.
- **(£35k)** - Planning restructure saving not delivered - partial contribution from the vacant Strategic Lead Transportation & Infrastructure post.
- **(£200k)** - Savings within the Tameside Additional Services (TAS) Contract (TAS) are not expected to be delivered.

SAVINGS (continued)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Reduction in posts, income generation from management fees and restructuring external budgets.	76	0	0	0	0	76	76
Asset Management Accommodation Strategy (operational)/ WorkSmart	177	126	0	0	0	51	51
Relocation of Droylsden Library and Coming out of Hattersley Hub Offices and Community 7 Rooms	20	0	0	0	0	20	20
Lease Out of Tameside One Office Floor	300	300	0	0	0	0	0
Reduce Employment and Skills project budget by £10,000 (40%).	10	0	0	0	0	10	10
Future Income Generation – Contributions to post	52	52	0	0	0	0	0
Savings in Development Management pre-application advice and Planning Performance Agreements	7	0	0	0	0	7	7
Recurrent income Review Land Charges fees aligned to completion of Land Registry digitisation project to ensure that the remaining chargeable services are at an appropriate up to date level	57	57	0	0	0	0	0
Planning and Transportation Restructure	55	35	0	0	0	20	20
Reduction in costs associated with the Tameside Additional Services Contract (TAS)	200	200	0	0	0	0	0
Estates Property Rent Reviews	500	500	0	0	0	0	0
Total	1,454	1,270	0	0	0	184	184

Governance	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Democratic Services	737	(119)	618	591	536	81
Executive Support	1,734	(158)	1,576	1,120	1,361	214
Governance Management	187	(90)	97	77	98	(1)
Legal Services	1,537	(34)	1,503	1,268	1,588	(85)
Exchequer	61,429	(60,108)	1,320	3,697	2,258	(938)
Policy, Performance & Communications	1,758	(295)	1,463	1,082	1,349	114
HR Operations & Strategy	1,293	(677)	616	526	685	(69)
Organisational & Workforce Development	711	(103)	608	330	437	171
Payments, Systems and Registrars	2,085	(803)	1,282	918	1,184	99
TOTAL	71,470	(62,387)	9,083	9,609	9,495	(412)

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£575k** - Employee related expenses including training are less than budget due to a combination of vacant posts held, posts being recruited to and costs forecast, maternity leave, staff who are not in the Pension fund or may have opted out and the vacancy factor.
- **£57k** - There is a current forecast of £57k one off income for staff related time spent on Covid-19 related activities from the Contain Outbreak Management Fund.
- **£92k** - Budget of £92k to increase the bad debt provision for Housing Benefit is currently not being forecast to be utilised as the current provision is considered adequate.
- **£55k** - Policy Projects is £55k under budget, £50k of this is in relation to planned projects for 21/22 that have not taken place due to COVID 19 and will be looked to be carried out in the 22/23 financial year
- **£345k** - Other minor variations of less than £50k across all services across the directorate. This includes underspends on Corporate Systems and Consultancy, Additional Income due to secondments, other additional Fee Income, underspends on Printing and Stationery.

Underspend (Continued):

- **£43k** - The Quality, Innovation, Productivity and Prevention programme (QIPP) from the CCG for quarter 1 has resulted in additional income of £43k to TMBC; no further QIPP monies are forecast to be transferred for the remainder of the financial year

Pressures:

- **(£455k)** - The net value of costs recovered in respect of council tax and business rates debt collections costs are forecast to be significantly less than budget due to delays and restrictions on the recovery processes due to the Covid-19 pandemic (£455k).
- **(£207k)** - There is an additional pressure due to the need to increase the level of the bad debt provision we currently hold for Council Tax Summons costs. The increase is needed due to a re-assessment of the level of the provision required for unpaid debts as a result of the COVID 19 Pandemic. The forecast is to increase the bad debt provision by (£293k) this resulting in a pressure of (£207k) in excess of budget
- **(£421k)** - The forecast impact of a reduction in Housing Benefit overpayment identified and collected in year together with reduced collection of prior year overpayment debt recovery. Reduced debt collection is attributable to the economic impact of Covid 19 and restrictions on recovery processes in 21/22. It is hoped that recovery performance will increase over the financial year and restrictions are removed. This is resulting in income recovery of (£421k) less than budget
- **(£95k)** - Forecasts in relation to Housing Benefit Expenditure and subsidy are based on the 2021-22 housing benefit data from the Capita System, this is currently forecasting a (£95k) net cost in excess of budget. This will be closely monitored throughout the last few months of the financial year.
- **(£100k)** - The service have worked with Capacity Grid in carrying out reviews in relation to Single person Discount (SPD), Empty Homes and Business Rates at a cost to date in 21/22 of £100k. The potential income generation resulting from these reviews is currently being worked on by the Exchequer Service, estimated income generation from the SPD Review is circa £456k
- **(£140k)** - Additional cost of (£140k) in relation to the 20/21 Housing Benefit and Discretionary Housing Benefit payments year end adjustments due to the Final Subsidy claim.
- **(£108k)** - Income is (£108k) less than budget due to a reduction in the number of schools purchasing HR, Payroll and Recruitment and Teacher Trade Union service.
- **(£13k)** - The Priority Account Service (Oxygen) has a net income target of £50k. Current forecast for the programmes expenditure and income along with the £50k income target results is a forecast shortfall of (£13k). This will be reliant on the number of our larger suppliers signing up to the scheme and will be monitored throughout the year

SAVINGS

- **(£10k)** - Saving not expected to be achieved in relation to the discontinuation of Life in Tameside and Glossop Website, this has been offset by other savings and underspends across the service.
- **(£10k)** - Generation of income through promotion of design function externally has not yet been implemented, this has been offset by other savings and underspends across the service.
- **(£20k)** - Review of staff structure – this will be completed in 2022/23 once arrangements for the ICS are clearer. Saving is being offset by vacancies and other underspends across the service.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Electoral registration	25	0	0	0	0	25	25
Review of staff structure - reducing staff hours	41	0	0	0	0	41	41
Review of staff structure	68	0	0	0	0	68	68
Review of workforce development budget - for one year and further review thereafter	20	0	0	0	0	20	20
Staff restructure	81	0	0	0	0	81	81
Review of staff structure	20	20	0	0	0	0	0
Review software licences	5	0	0	0	0	5	5
Discontinuation of Life in Tameside and Glossop Website	10	10	0	0	0	0	0
Review of external advertising	5	0	0	0	0	5	5
Generation of income through promotion of design function externally	10	0	0	0	0	0	0
Not replacing trainee solicitor post	70	0	0	0	0	70	70
Total	355	40	0	0	0	315	315

Finance and IT	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Financial Management	3,487	(1,051)	2,436	1,502	2,399	37
Risk Management & Audit Services	1,936	(250)	1,685	1,585	1,667	18
Digital Tameside	4,730	(525)	4,205	4,116	3,456	748
TOTAL	10,153	(1,827)	8,326	7,203	7,523	803

BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Underspends:

- **£168k** - Employee related expenses across the directorate are in forecast to be under budget by £168k. This is a combination of vacant posts held, posts being recruited to and costs forecast from later in the year, maternity leave, staff who are not in the Pension fund or may have opted out resulting in £440k under budget however the directorate have a vacancy factor of (£245k). IR35 costs incurred for the Interim Assistant Director of Finance Position were (£39k), which are offset by underspends on the employee related expenses. Training expenses are forecast to be £12k under budget.
- **£4k** - There are other minor variations across the Financial Management, Risk Management and Audit Services of £4k under budget
- **£579k** - Additional one-off grant funding to support acceleration of Office 365 roll out to support more effective remote working.
- **£82k** - The move to Office 365 has meant that planned licence purchases are no longer required.
- **£110k** - Other Minor variations across the Directorate, including delayed implementation of some IT projects due to reprioritisation.

Pressures:

- **(£130k)** - Income is (£130k) less than budget in relation to the Schools trading with I.T. however this is offset by an underspend on the staffing related expenses by £98k. This is due to a change in the way this service is now delivered..

SAVINGS

Savings Performance:

- **(£10k)** - The saving for STAR Procurement is forecast not to be achieved due to the fee not being reduced in 21/22.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Asset Valuation Services	55	5	0	0	0	50	50
STAR procurement	10	10	0	0	0	0	0
Total	65	15	0	0	0	50	50

Corporate	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Chief Executive	259	0	259	209	250	9
Corporate and Democratic Core	3,628	(222)	3,406	2,920	3,285	121
Democratic Processes	1,465	(79)	1,386	1,089	1,356	31
Investment and Financing	8,964	(4,189)	4,775	(1,159)	4,270	505
Contingency	(642)	(9,373)	(10,015)	(15,199)	(11,001)	986
TOTAL	13,675	(13,863)	(189)	(12,140)	(1,841)	1,652

BUDGET VARIATIONS

The variance is a net position and reflects a number of underspends and pressures including:

Underspends:

- **£52k** - MRP charges lower than initial budget due to reduced capital spend in 2020/21
- **£355k** - Projected interest charges reduced on the assumption that no further borrowing is required in year.
- **£14k** - Projected Manchester Airport land rental income increased on basis of 2020/21 outturn.
- **£61k** - Additional unallocated income relating to previous years which cannot be allocated to services.
- **£15k** - Interest income projection revised due to increase in rates following Bank of England base rate rises
- **£81k** - There are other minor variations across the Corporate Democratic Core service of under £50k.
- **£652k** - Release of unallocated contingency budget to support increased costs across the Council.
- **£1,013k** - Received council tax support grant to support income shortfalls. This wasn't budgeted for.
- **£292k** - Received sales, fees & charges income compensation grant to compensate income losses in the period April - June 2021 due to COVID. This wasn't budgeted for.

Pressures:

- **(£10k)** - The Tameside MBC Coroners costs are £10k in excess of budget , however there is £15k expenditure that is directly attributable to Covid 19. This is a combined service Hosted by Stockport MBC in partnership with Trafford MBC and Tameside MBC, and these are the costs allocated to Tameside MBC.
- **(£594k)** - Increased staffing and other associated costs across the Council directly attributable to COVID.

SAVINGS

Savings Performance:

- **£68k** – Pension advanced payment - Additional savings from the prepayment of pension contributions to GMPF based on savings to date in year.
- **(£261k)** - Workforce cross cutting themes - these savings will materialise in Directorate budgets. Work is on going to reduce agency costs which will be reflected in lower employee costs across service areas.
- **(£45k)** - Salary Sacrifice Schemes - Level of savings unknown at this stage, total saving of £45k most likely won't fully materialise as a significant proportion was a saving associated with employees using The Council's car loan scheme which is unlikely to see high demand due to employees working from home.
- **£356k** - Council Tax Single Person Discount review - total savings forecast to be achieved is £456k which is an overachievement of £356k against the original £100k savings target. Over achievement due to the Single Person Discount review identifying more council tax claimants that needed correcting than originally anticipated. This saving will materialise as increased council tax income.
- **£90k** – Contingencies and Mayoral support - A further additional saving of £90k is forecast on the Pension Increase Act payment we make to the Greater Manchester Pension Fund, this is in addition to the £50k saving for 21/22

SAVINGS

Savings Performance:

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
MRP overpayment	1,299	0	0	0	0	1,299	1,299
Manchester Airport Investments	1,062	0	0	0	1,062	0	1,062
Pension Advanced Payment	460	0	0	0	528	0	528
Venture fund	13	13	0	0	0	0	0
Capital Financing	40	0	0	0	0	40	40
SPD Review	100	0	0	0	0	456	456
Workforce Cross Cutting theme (Excluding VF increase)	261	261	0	0	0	0	0
Salary Sacrifice Schemes	45	45	0	0	0	0	0
Contingencies and Mayoral Support	136	0	0	0	30	196	226
Total	3,416	319	0	0	1,620	1,991	3,611

Reserve Transfers

Reserve Transfers

The table below details the reserve transfers that need approval;

Acute

£000's	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast	Movement From M9
	£000's	£000's	£000's	£000's	Outturn	Variance	
					£000's	£000's	
Acute Commissioning	181,411	181,396	14	217,354	217,319	35	11
Ambulance Services	8,238	8,238	(0)	9,880	9,880	(0)	0
Clinical Assessment & Treatment Centres	1,078	563	515	1,367	818	550	28
Collaborative Commissioning	139	143	(4)	166	166	(0)	(0)
High Cost Drugs	232	219	13	276	264	12	(15)
NCAS/OATS	136	228	(92)	169	250	(81)	0
Winter Resilience	59	65	(7)	67	74	(7)	(7)
Total - Acute	191,291	190,852	439	229,280	228,771	509	18

Acute Commissioning - The £11k movement in forecast relates to neuro rehab, where the winter pressure has not materialised.

Otherwise, there has been no movement in the forecast position for the Acute Commissioning cost centre. This is because NHS contracts are still being paid on the basis of nationally calculated command and control blocks, while any variance for Independent Sector providers is covered by the Elective Recovery Fund (ERF).

Against nominal Independent Sector budgets (set on the basis of spend in H2 20/21), the CCG received additional allocation of £807k in the first half of the year from ERF. In the second half of the year, budgets were set on activity in H1 21/22. We are projecting additional funding of £139k as providers work to drive down waiting lists which built throughout the pandemic.

It should be noted that in addition to the activity built into the forecast above, NHSE have put in place national contracts with a number of independent sector providers from 10th January – 31st March. This is to ensure that patients can continue to receive the planned care they need and provides additional potential surge capacity to the NHS. This will not cause a financial pressure to the CCG as any over performances will be fully funded by NHSE.

Clinical Assessment & Treatment Centres - The forecast against this area has decreased by £28k from the previous month. This is purely down to lower than anticipated activity volumes. At a contract meeting with the provider earlier in the year, they advised that activity levels were set to return to pre-COVID levels. Although activity levels are increasing, it isn't at the rate we'd anticipated. It is likely that the forecast in this area will reduce further before the end of the financial year.

High Cost Drugs - The forecast in this area has increased by £15k from M09. There are two reasons for this; increased expenditure on homecare drugs (£8k) and higher than average EUR approvals (£6k). These two reasons fully explain the movement in forecast outturn.

NCAS/OATS - After the busy summer period with higher than expected expenditure with the devolved administrations, activity levels seem to have settled, meaning there has been no need to adjust the forecast. Generally speaking, invoices have been received from the devolved administrations up to M08 (November). Depending on activity over the Christmas period, the forecast in this area isn't expected to shift significantly in the coming months.

Mental Health

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Child & Adolescent Mental Health	625	560	65	798	1,034	(236)	(204)
Improving Access To Psychological Therapies	452	447	6	543	537	6	1
Learning Disabilities	639	482	157	953	759	195	9
Mental Capacity Act	137	126	11	166	145	21	8
Mental Health Contracts	25,904	25,843	61	31,179	31,149	30	(78)
Mental Health Services - Adults	1,014	1,060	(45)	1,242	1,402	(160)	39
MH - Collaborative Commissioning	966	966	(0)	969	969	(0)	0
MH - Non Contracted Activity	14	14	0	16	16	0	0
Mental Health Services - Other	149	657	(508)	252	791	(540)	0
MH - Specialist Services	878	878	(0)	1,053	1,053	0	0
Mental Health Transformation	6	(89)	94	219	121	97	0
Mental Health - Individualised Commissioning	6,105	5,530	575	7,328	6,628	700	263
Mental Health Neighbourhood	500	406	94	599	487	112	27
MENTAL HEALTH SERVICES - WINTER RESILIENCE	0	0	(0)	0	0	(0)	0
DEMENTIA	90	90	(0)	109	109	(0)	0
Total - Mental Health	37,479	36,970	509	45,424	45,201	224	65

The forecast within Mental Health to Month 10 has moved favourably by £65k from Month 9. The overall movement is driven by a further decrease in the number of MH individualised package of care costs. This has been offset by an increase in costs to support the local authority within CYP relating to the early attachment service. Also contained within the net position is an adverse movement of £39k relating to a year end settlement agreement between the CCG and Pennine Care FT for the 21/22 contract and a £55k reduction in the expected number of Male PICU placement utilisation.

Notable movements of both budget and expenditure factored into the Month 10 position include the transfer of Community Learning Disability Service from the ICFT to PCFT from 1st December £410k), £210k Living Life Well GM allocation to fund the Innovation Unit and Big Life and £45k Eating Disorders GM allocation.

The CCG remains on track to exceed the Mental Health Investment Standard and is currently forecasting an over achievement of £1.4m. The previously noted RECAT exercise has now been completed and is reflected within the MHIS position. The key movement being the reduction of MH related HRG's which reduced both plan and actual expenditure by 707k, therefore had a neutral impact on achievement of the target.

Planning for 22-23 has commenced and takes account of the latest information in relation to the ICS financial framework. GM discussions are ongoing and an initial 'place' draft plan is due mid-February. However, there remains a significant number of anomalies that will continue to be discussed over the coming months. For example, levelling up of place investment to ensure LTP achievement.

The Winter Pressure provision for individualised commissioning placements has been released from the forecasts as there is nothing to indicate a spike over Winter. Also, there have been no male PICUs since August in Private placements as they are being funded from another areas within Mental Health. These placements are usually the most expensive packages and often happen over Winter months but there have been no packages this year to fund from Individualised Commissioning.

Primary Care

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Prescribing	37,011	36,838	173	44,641	44,618	23	11
Delegated Co-commissioning	30,745	31,516	(771)	39,400	40,858	(1,457)	80
Local Enhanced Services	3,327	3,267	60	4,224	4,096	128	35
Out of Hours	2,016	2,010	6	2,420	2,414	6	0
Primary Care IT	1,199	1,166	33	1,469	1,441	27	54
Central Drugs	1,161	1,199	(37)	1,403	1,429	(27)	(35)
Medicines Management - Clinical	450	371	79	539	453	86	83
Oxygen	324	344	(20)	395	430	(35)	(111)
Commissioning Schemes	257	235	23	310	289	22	65
Primary Care Investments	291	279	12	291	288	3	(20)
GP FORWARD VIEW	18	5	13	18	5	13	13
Total - Primary Care	76,798	77,229	(431)	95,109	96,321	(1,212)	174

Prescribing – Primarily driven by increased prices for drugs, prescribing spend in 2021/22 is 2% higher than in the same period last year. However this was anticipated in budget setting, meaning spend is broadly in line with expenditure. The Medicines Management Team have been heavily involved in the vaccination programmes but have still contributed £500k to QIPP through a focussed effort on reducing spend at those GP Practices with the highest spend. A number of new rebate schemes have also helped to contribute to the saving.

Delegated – The M10 overspend of £1,457k is made up of: a GP Additional Roles and Responsibilities (ARRS) pressure of £873k and a Winter Access Fund (WAF) pressure of £831k. Offset by underspend in GP Contracts, Direct Enhanced Services and other GP Services. the CCG will receive an additional allocation to fund the ARRs and WAF pressures, meaning that the true Delegated Forecast position is a £246k underspend. T&G are projecting ARRs utilisation of 82% in 2021/22.

Local Enhanced Services – The £128k underspend at M10 relates to prior year benefits for LCS schemes (£30k), further in year underperformance on activity based LCS schemes (£43k), underperformance on the Minor Ailments Pharmacy activity (£42k) and an underspend on Meeting room expenses (£13k). Due to the COVID-19 Pandemic, many of the activity based services that would usually happen in a face to face environment has been low.

Central Drugs – are calculated nationally to apportion unidentified prescribing costs which cannot be directly attributed to practices. There has been an overspend YTD of £37k.

Home Oxygen – has seen an increase in spend of £20k which is primarily due to an increase in electricity costs. This will continue to cause additional pressure during the year and is forecast to overspend by £35k.

Continuing Care

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Adult Joint Funded Continuing Care Personal Health Budgets	5	1	4	5	1	4	0
CHC Adult Fully Funded	6,429	5,969	460	8,082	7,297	785	320
CHC Adult Joint Funded	535	451	84	647	560	88	68
CHC Adult Personal Health Budgets	2,612	2,601	11	3,110	3,049	61	(3)
CHC Assessment & Support	810	686	124	972	881	91	13
Children's CHC Personal Health Budgets	32	30	2	38	36	2	1
Children's Continuing Care	106	110	(5)	132	127	5	25
Funded Nursing Care	1,471	1,519	(48)	1,783	1,954	(171)	(65)
Total - Continuing Care	12,000	11,369	632	14,769	13,904	865	358

There continues to be an underspend in Continuing Health Care. This has increased due to releasing the Winter Pressures provision that was anticipated. This Winter has seen no spike in the number of cases presenting for CHC. Also, any spike that may materialise now, will not impact on the budgets significantly as the first 4 weeks would be funded by HDP.

The underspend is mainly driven by Hospital Discharge Funding which funds the first 4 weeks of an individual's care. This has reduced Fast Track spend considerably. This is partly offset with a slight increase in Funded Nursing Care placements.

Community

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Community Services	29,020	29,002	19	35,352	35,368	(16)	3
Hospital Discharge Programme	1,551	2,636	(1,084)	1,551	3,224	(1,672)	8
Hospices	575	574	0	689	689	0	0
Wheelchair Service	429	429	0	515	515	0	0
Palliative Care	129	92	36	154	118	36	5
Total - Community	31,704	32,733	(1,029)	38,262	39,914	(1,652)	16

The majority of the community services budget relates to services provided by the ICFT, which is within the scope of the block contract. Payments are fixed and will not change throughout the year.

Funding of £1,610k was received to fund a targeted lung cancer screening programme which selects participants from a local population at high risk of lung cancer. Any of this funding not spent in 2021/22 will be returned to GM. The increase in screening has resulted in an expected overspend of £225k at Manchester FT as the screenings have identified cases earlier than would normally be expected.

For Hospital Discharge Plan, the CCG continue to claim for pre-assessment placement costs of up to 4 weeks. HDP continues until the end of the financial year. The CCG and TMBC are ensuring that all related costs to HDP are claimed for and are maximising the funding available.

The total in year claim for HDP is expected to be in the region of £3.2m. The CCG has received funding up to the end of H1 which equates to £1.55m. Q3 funding is expected to be allocated in M11 and Q4 estimated funding in M12.

Other

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Better Care Fund	11,798	11,798	(0)	14,152	14,152	(0)	0
Commissioning Reserve	(1,665)	0	(1,665)	2,153	4,271	(2,118)	(599)
Property Services	2,975	2,895	80	3,661	3,604	57	0
NHS 111	1,365	1,341	24	1,591	1,567	24	0
Patient Transport	1,016	989	27	1,211	1,186	25	0
Programme Projects	431	511	(80)	564	708	(144)	59
Safeguarding	453	429	23	548	512	36	26
Clinical Leads	244	244	0	293	292	1	1
Transformation Funding	34	34	0	202	202	(0)	(0)
Nursing and Quality Programme	177	164	13	213	197	16	0
Commissioning - Non Acute	17	25	(8)	31	38	(6)	(5)
Total - Other	16,844	18,430	(1,586)	24,620	26,728	(2,109)	(518)

There has been a total spend of £11,798k YTD on the Better Care Fund with forecast spend of £14,152k, an increase of over 5% on 2020.21. This is in line with the minimum spend for BCF which is mandated centrally.

Patient Transport underspent by £27k as the cost of a number of funded local transport schemes were eligible to be claimed under the Hospital Discharge Programme.

There are no longer any placements classed as Funding without Prejudice. These patients have now had their assessments and are funded from elsewhere within CCG budgets. The impact of these patients has reduced due to prior year funding provided for which was no longer being needed as the relevant Councils are not expected to invoice T&G CCG but have invoiced their own CCGs.

CCG Running Costs

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M9
Finance	1,030	1,024	6	1,192	1,186	6	6
Commissioning	733	717	16	894	873	22	(4)
CEO/Board Office	435	434	1	523	522	1	(1)
ADMINISTRATION & BUSINESS SUPPORT	343	343	0	423	423	(0)	(0)
Corporate Costs & Services	305	305	1	361	361	0	(4)
IM&T	272	270	3	328	324	4	4
Communications & HR	175	175	(0)	210	210	(0)	(1)
General Reserve - Admin	0	0	0	127	166	(39)	(39)
QIPP	54	0	54	128	128	0	(0)
Nursing	103	102	1	123	123	0	0
Estates & Facilities	87	87	0	104	104	0	38
Chair & Non Execs	76	74	1	91	90	2	0
Corporate Governance	62	63	(1)	76	76	(0)	(2)
IM&T Projects	59	57	2	71	69	3	3
Contract Management	56	56	1	68	67	1	0
Human Resources	34	34	0	41	41	0	0
Equality & Diversity	24	24	0	29	29	0	0
Total - CCG Running Costs	3,848	3,766	83	4,790	4,790	(0)	(0)

The CCG received an allocation of £4,790k to fund running costs in 2021/22. We are not allowed to exceed this limit, but any underspend on running costs can be used to offset pressures across the CCG as a whole.

This includes an additional £234k to fund the 6.3% pension uplift with all NHS employers need to pay – all of which is coded to the finance directorate as this is managed centrally by NHSE, rather than being built into individual budgets.

£128k of corporate QIPP savings have been achieved this year, contributing towards the full realisation of the CCG level QIPP targets from Month 10. This is primarily made up vacancies and other slippage in staffing budgets (e.g. business mileage, expenses and printing).